2020 LA MONTAÑITA COVID 19 pandemic LMC implements a living wage for all team members COIOP Donate-a-Dime reinvents to Round Up for Change supporting NM non-profits Online shopping with **FOOD MARKET** Webcart introduced West store & GRABnGO closes 300 employees 16,000 members 2014 2021 DC reaches \$6.6M in sales Donate-a-Dime program received over \$100K in donations passed on to local non-profits LMC donates over 20,000 lbs of food to the homeless **Annual** 2011 GRABnGO opens on UNM campus 2013 DC moves and doubles in size Report 20,000 lbs West store opens 2007 2010 LMC Distribution Center (DC) opens, I MC facilitates creating a regional forming Sweet Grass food hub connect-Co-op supporting ing local farms, 100% grass-fed & ranches & vendors finished beef VALUE OF THE PARTY NAMED IN to market France (MRIA - MRIET) 2005 Partners with national orgs creating the Federal Organic Gallup & Santa Fe join LMC Program that later became part of the USDA banning GMOs and sewer sludge from organic certification 1999 Rio Grande store opens 1994 First Annual Community Giving Tree Cohosts 1st national conference addressing endocrine-disrupting chemicals in pesticides First Annual EarthFest 1990 LMC hosts community COÎOP breakfasts promoting natural food Montañita 1988 Patronage Refund Program introduced Store moves to Nob Hill 1986 **Business Center** LMC has more than 3,000 member-owners with sales over \$1M 1976 LMC incorporates with 300 families - opening its doors at **September 1, 2020 - September 31, 2021** Girard & Central

From the **Board President**

eflecting on this past year, I can only call it unpredictable and more than a little chaotic. Top priorities for retailing were upended as we responded to shifting health orders and customer needs,



Valerie Smith, President, La Montañita Co-op Board of Directors

making operational efficiency a hard target to hit. We continued to stock our stores with locally grown fruits and vegetables, implemented a living wage structure and used economic stimulus funding to strengthen our finances. It is in these challenging times that we learn the most about how strong we really are.

Vital to our success is the staff of La Montañita. Whether it was creating graphic art for COVID signage, adding new sanitizing procedures, filling Webcart orders, or enforcing mask rules, the pandemic response has been managed by each and every employee in one way or another. The grace, patience, and care exhibited by store staff have inspired me daily to work harder as a board director.

I appreciate our GM, James Esqueda, who had all the normal work of the general manager, with the added chaos of the pandemic on top. James dug in and invested in both roles with commitment and determination. Our connections to other coops and the support from National Cooperative Grocers (NCG) were vital sources of support for our GM, and I am grateful for those resources.

I am grateful for the members who stepped up to serve on the board during these chaotic times. Besides myself, Maggie Seeley, Vice President, Liz Davenport, Secretary, Peter Chestnut, Treasurer, Benjamin Bartley, and our newer members, John Kwait, Erika Newman, Elias Murray, Advisory Director, Nina Rosenberg, and Kari Sutton, are working to fill the unique role of the cooperative board by providing oversight and direction in service to the membership. This year we have engaged in policy updates and an updated governance process, supporting our GM by doing our job well.

What we'll face in the coming year is unknown. However, the past year gives me confidence that the GM is working hard on improving our operations and investing economic stimulus dollars back into the Co-op. The board will focus on training and process improvement, as well as providing good member service through oversight and vision. We will continue to be driven by our community values and the cooperative difference.

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Valerie Smith

From the **General Manager**

A year in review

ast year, one thing remained certain: we all needed to eat! As difficult as the year was getting through a pan-



James Esqueda, La Montañita Co-op, General Manager

demic, La Montañita Co-op continued to work in growing the cooperative economy across New Mexico. Our Co-op faced unprecedented challenges in keeping our doors open and adjusting to the restrictions set by Public Health Orders. The safety lessons that we learned will continue to be important in this upcoming year and beyond. While public health regulations have relaxed some, we must continue to follow best practices to keep our shoppers and staff safe.

Over the course of this year, I have been impressed to see our team continue to work hard and rise to the occasion in fulfilling the critical role of providing our shoppers access to local, healthy food. This has been no easy task, as we have experienced many challenges navigating the new normal. The pandemic has shifted the way our co-op operates and the way many of us grocery shop.

La Montañita Co-op launched its curbside program over a year ago and while it was no easy task, our team stepped up to the challenge. We started this program with just a few offerings, fast forward into the present, and we now have thousands of products available for our customers! We are pleased to continue to grow access to the products we sell in our stores, as well as provide our shoppers with another way to invest in an equitable local economy. Our team is committed to finding solutions and we will continue to work on refining our program.

We have heard from many of our members this year via member meetings, emails, social media and phone calls about what you want to see our co-op focus on. La Montañita's mission is to provide to our member-owners, at the lowest price possible, exemplary customer service, environmentally sound products, and the highest quality natural and organic food. We are committed to ethical business practices, participatory management, and cooperative principles. Our intention is to provide to the entire community, through practice and education, a working model for a healthy, sustainable, and future. We thank all of our members and shoppers for your support through a very challenging year. We look forward to serving you in our stores and at the curbside.

In Cooperation, James Esqueda

James Esqueda

2020–2021 Financials Consolidated Income Statement

Year 2021 is projected and subject to CPA Review and before Tax Adjustment

Year Ended:	<u> 200</u> 9	8/31/2021	8	/31/2020	8	3/31/2019	{	3/31/2018
Sales	\$	41,501,815	\$	43,429,879	\$	44,846,273	\$	44,257,751
Member and Staff Discounts	\$	948,125	\$	867,483	\$	925,488	\$	912,638
Net Sales	\$	40,553,690	\$	42,562,396	\$	43,920,785	\$	43,345,113
Cost of Goods	\$	26,414,229	\$	27,598,622	\$	28,338,806	\$	27,750,709
Gross Profit	\$	14,139,460	\$	14,963,774	\$	15,581,979	\$	15,594,405
Staff Wages, Benefits and Taxes	\$	10,030,618	\$	11,018,526	\$	10,383,372	\$	9,943,135
Occupancy and General Expenses	\$	4,498,016	\$	5,411,779	\$	5,436,686	\$	5,159,500
Other Income and Expenses	\$	2,872,409	\$	1,528,803	\$	266,521	\$	274,682
Income before Taxes	\$	2,483,236	\$	62,271	\$	28,442	\$	766,451
Income Tax	\$	72,787	\$	-384,840	\$	-8,493	\$	-11,200
Net Income	\$	2,410,449	\$	447,111	\$	36,936	\$	777,651

Consolidated Balance Sheet

Year Ended:	8/31/2021	8/31/2020	1	8/31/2019	:	8/31/2018
Current Assets	\$ 8,927,860	\$ 6,302,398	\$	5,127,199	\$	5,422,839
Property and Equipment (net)	\$ 1,417,091	\$ 1,542,938	\$	2,668,167	\$	2,858,220
Other Assets	\$ 875,382	\$ 877,213	\$	907,803	\$	905,251
Total Assets	\$ 11,220,333	\$ 8,722,549	\$	8,703,169	\$	9,186,309
Current Liabilities	\$ 2,350,731	\$ 2,342,182	\$	2,301,048	\$	2,452,985
Long Term Liabilities	\$ -52,097	\$ -58,097	\$	410,769	\$	778,908
Total Liabilities	\$ 2,298,634	\$ 2,284,085	\$	2,711,817	\$	3,231,892
Member Equity	\$ 8,921,699	\$ 6,438,464	\$	5,991,352	\$	5,954,417
Total Liabilities and Member Equity	\$ 11,220,333	\$ 8,722,549	\$	8,703,169	\$	9,186,309

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Ratio Analysis				
Current Ratio	3.80	2.69	2.23	2.21
Debt to Equity	0.26	0.35	0.45	0.54
Return on Assets (EBITP/Total Assets)	22.13%	0.84%	0.64%	8.81%
Return on Equity (EBTP/Equity)	27.83%	0.97%	0.47%	12.87%

